

## UW HEALTH JOB DESCRIPTION

### Director, University Hospital Perioperative Services

Job Code: 118010	FLSA Status: Exempt	Mgt. Approval: C. Jackson	Date: July 2021
Department: Nursing - Admin		HR Approval: J. Olson	Date: July 2021

#### JOB SUMMARY

The Director of University Hospital (UH) Perioperative Services is responsible for the direction and leadership of operational, financial, programmatic, and human resources related activities of the Perioperative Services Department at University Hospital. The Director ensures goals and objectives are in alignment with and in support of the UW Health System of Care. This includes establishing, meeting, and continuously monitoring the goals and objectives while maintaining alignment with the strategic goals and objectives for UW Health. The Director works closely with a variety of stakeholders at UH and across the enterprise, working collaboratively with surgeons, Anesthesiologists, and nursing staff and leaders to provide optimal patient care and efficient patient flow. Areas of responsibility include:

- Management of perioperative services, including inpatient operations rooms (OR), including iMRI, outpatient ORs, inpatient and outpatient Post Anesthesia Care Units (PACU), First Day Surgery Unit, Ambulatory Surgery, Anesthesia support, GI Procedures and Ambulatory Procedure Center (APC), and Prep and Recovery
- Direction and coordination of the development and implementation of policies and procedures affecting all aspects of the operation of the Perioperative Services Department at University Hospital.
- Oversight for all expansion projects within Perioperative Services. Engaging with input and involvement as needed for building projects within UW Health which have a Perioperative Services component.
- Purchasing and resource management of all equipment and supplies for the Perioperative Services Department. Researching and recommending best practices for Perioperative Services equipment, supplies, and technology at UH.
- Ensuring departmental compliance with The Joint Commission (TJC) triennial survey and standards as well as other requirements set by state and federal regulatory bodies
- Participation in the UW Health Surgical Advisory Council (SAC) in addition to ensuring action items from the committee are followed up on and appropriately implemented.

While the range of duties and responsibilities is broad and varied, the position's major responsibility is directing the day-to-day operations, budgeting, financial management, and human resource management.

The Director of UH Perioperative Services serves as the programmatic and operational leader for University Hospital Perioperative Services and is responsible to the Senior Director, Perioperative Services. This leader is part of a site triad which includes physician leadership from Anesthesiology and Surgery. This collaborative relationship fosters a balanced perspective for Perioperative Services and ensures the voice of Nursing, Anesthesiology, and Surgery are well represented.

#### MAJOR RESPONSIBILITIES

##### Departmental Leader

- Provides an experience and environment of patient- and family-centered care.
- Interprets impact of broad scope organizational change for staff and develops change strategies for successful implementation.
- Incorporates UW Health's vision, missions and values in goals and programs within Perioperative Services.
- Develops and manages operational initiatives with measurable outcomes.
- Formulates objectives, goals, and strategies collaboratively with other stakeholders.
- Prepares and delivers reports to operational leadership outlining progress toward meeting annual goals and objectives, to include performance related to finance, clinical activity, quality, safety, marketing, and human resources.

##### Financial Manager

- Actively seeks opportunities to improve financial outcomes, engaging staff in the process.

## UW HEALTH JOB DESCRIPTION

- Establishes annual financial goals and actively uses benchmarking to high performing systems in similar area of expertise to set annual targets.
- Monitors and analyzes financial data and utilizes for decisions regarding FTE's, staffing, and operational budget.
- Establishes an annual operating and capital budget, demonstrating fiscal responsibility through meeting budget targets.
- Creates business plan(s), justifying variances and analyzing cost benefit of programs.
- Directs and provides guidance to managers to effectively allocate resources based on patient volume, space availability, budget constraints, and program priorities, goals and objectives.
- Articulates to staff the budget and the context within the organizational financials.
- Manage department productivity measures and support financial best practices.

### **Administrative Leader**

- Contribute to the success of the UW Health by providing leadership, direction, and coordination of operations, finances, and human resources for area of responsibility.
- Manage and direct all activities within area of responsibility.
- Continually assesses all services, identifies problems, utilizes data to analyze and propose innovative approaches for solutions.
- Maintain records related to operations and services that are complete, accurate, available, and in compliance with all legal, regulatory, and policy requirements.
- Engages staff and other stakeholders in continuous improvement of systems and processes; manages resources for staff participation in improvement work activities.
- Ensures effective facilitation of improvement teams and development of leadership skills to ensure overall effectiveness of the meetings.
- Organizes and prioritizes time and resources to manage efficiency. Appropriately delegates.
- Remains current of new trends and best practices and incorporates into Perioperative Services practices and programs.
- Articulates and enforces standards for quality/safe patient care
- Develops and implements innovative systems and processes that improve staff and patient quality and safety
- Demonstrates achievable and measurable results and develop action plans for improvement
- Initiates, monitors and enforces regulatory requirements
- Holds self and others accountable to policy, standards and commitments and provides timely follow through on questions and concerns.
- Ensures development of Perioperative Services initiatives to improve patient satisfaction and family centered care.
- Develops and implements clinical outcome measures for quality improvement, cost and complication reduction, and the implementation of evidence-based medicine.
- Incorporates the use of evidence based practice and appreciative enquiry into program development and improvement activities
- Actively listens to staff ideas and concerns, assesses others communication styles and adapts to them.
- Effectively facilitates meetings at department and organizational level.
- Creates bi-directional systems that effectively communicate information and data, utilizing multiple methods.
- Articulates and presents data, information and ideas in a clear and concise manner.
- Communicates opinions and ideas in a nonthreatening and nonjudgmental manner to staff, peers and others.
- Communicates with physicians, academic department leaders, and senior administrators to maintain coordination with other UW Health programs.
- Demonstrates empathy and concern while ensuring Perioperative Services goals are met.
- Manages the complex interdepartmental and interdisciplinary relationships to assure collaboration and effective/efficient operations within Perioperative Services.
- Creates an environment that encourages diverse opinion, recognizes differences and incorporates into process and services.
- Exhibits awareness of personal attitudes and beliefs, recognizing its effect on response to others.
- Creates a culture and systems for recognizing and rewarding staff.

## UW HEALTH JOB DESCRIPTION

### **Resource Manager**

- Creates and maintains a satisfying workplace that fosters professional growth and job satisfaction for all members of the healthcare team.
- Interviews to select top talent, matching Perioperative Services needs with appropriate skill sets.
- Develops and implements recruitment and retention strategies that support a culture of leadership.
- Identifies and addresses own professional growth needs.
- Assesses manager and staff development needs, identifies goals and provides resources.
- Identifies lack of competency in performance and establishes a plan which includes goals, interventions and measures.
- Maintains membership in professional organization(s) to develop knowledge and resources through networking, continuing education, and participation in national, regional, and/or local activities.
- Ensures integration of ethical standards and core values into everyday work activities.

### **Educator/Research Facilitator**

- Provides opportunities to aspiring clinicians and leaders to develop skills to meet career goals.
- Contributes to a learning environment by providing educational and research experiences to students, residents, fellows, and faculty.

### **Critical Interfaces**

- Leads and/or serves on a variety of appropriate internal and external committees to represent the Perioperative Services Department.
- Serves as a representative of Perioperative Services to UW Health in order to facilitate the shared interests and relationship between the parties.

**ALL DUTIES AND REQUIREMENTS MUST BE PERFORMED CONSISTENT WITH THE UW HEALTH PERFORMANCE STANDARDS.**

### **JOB REQUIREMENTS**

Education	Minimum	Bachelor's degree in Nursing (BSN) Master's degree in Nursing, Healthcare Administration, or Business Administration
	Preferred	
Work Experience	Minimum	Five (5) years of relevant leadership experience Experience within the Perioperative Services setting
	Preferred	Management experience within the Perioperative Services setting
Licenses & Certifications	Minimum	Registered Nurse (RN) license in the state of Wisconsin
	Preferred	
Required Skills, Knowledge, and Abilities		<p>Excellent communication and interpersonal skills to include the ability to negotiate and resolve conflicts and build teams.</p> <p>Demonstrated creativity and flexibility.</p> <p>Ability to operate in high-pressure situations.</p> <p>Excellent organizational skills.</p> <p>Demonstrated innovative approach to problem resolution.</p> <p>Ability to work collaboratively across UW Health entities and disciplines. Demonstrated commitment to patient- and family centered care.</p> <p>Broad knowledge of modern health care administration practices and principles within a managed care environment and/or an academic medical center.</p> <p>Effective analytical ability in order to develop and analyze options, recommend solutions to and solve complex problems and issues.</p> <p>Demonstrated effective managerial and administrative leadership of clinical operations</p> <p>Knowledge of principles and techniques used in negotiation as applied to service contracts and equipment purchasing.</p> <p>Effective organizational, planning and project management abilities.</p> <p>Experience in financial and programmatic presentations.</p> <p>Ability to function independently and deal with multiple, simultaneous projects.</p>

## UW HEALTH JOB DESCRIPTION

	<p>Ability to recognize personal strengths and weaknesses and develop goals for professional growth and achievement.</p> <p>Ability to demonstrate a commitment to quality and excellence.</p> <p>Effective leadership abilities:</p> <ul style="list-style-type: none"> <li>• Ability to implement change in a positive, sensitive and forward- thinking manner</li> <li>• Planning and problem solving</li> <li>• Developing goals and objectives, and establishing priorities</li> <li>• Inspires confidence, appropriate risk taking and achievement of high standards</li> <li>• Self-starter with a willingness to try new ideas</li> <li>• Positive, can-do attitude coupled with a sense of urgency</li> <li>• Good judgment and ability to act decisively at the right time</li> <li>• Ability to persuade others and develop consensus</li> <li>• Effective communication skills both in written and verbal presentation with a communication style that is open and foster trust, credibility and understanding.</li> <li>• Ability to effect collaborative and promote teamwork</li> <li>• Ability to ensure a high level of customer satisfaction including employees, patients, visitors, faculty, referring physicians and external stakeholders</li> <li>• Ability to create win/win solutions and relationships</li> </ul>
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### PHYSICAL REQUIREMENTS

**Indicate the appropriate physical requirements of this job in the course of a shift.** *Note: reasonable accommodations may be made available for individuals with disabilities to perform the essential functions of this position.*

Physical Demand Level		Occasional Up to 33% of the time	Frequent 34%-66% of the time	Constant 67%-100% of the time
<b>X</b>	<b>Sedentary:</b> Ability to lift up to 10 pounds maximum and occasionally lifting and/or carrying such articles as docket, ledgers and small tools. Although a sedentary job is defined as one, which involves sitting, a certain amount of walking and standing is often necessary in carrying out job duties. Jobs are sedentary if walking and standing are required only occasionally and other sedentary criteria are met.	<b>Up to 10#</b>	<b>Negligible</b>	<b>Negligible</b>
	<b>Light:</b> Ability to lift up to 20 pounds maximum with frequent lifting and/or carrying of objects weighing up to 10 pounds. Even though the weight lifted may only be a negligible amount, a job is in this category when it requires walking or standing to a significant degree.	<b>Up to 20#</b>	<b>Up to 10#</b> or requires significant walking or standing, or requires pushing/pulling of arm/leg controls	<b>Negligible</b> or constant push/pull of items of negligible weight
	<b>Medium:</b> Ability to lift up to 50 pounds maximum with frequent lifting and/or carrying objects weighing up to 25 pounds.	<b>20-50#</b>	<b>10-25#</b>	<b>Negligible-10#</b>
	<b>Heavy:</b> Ability to lift up to 100 pounds maximum with frequent lifting and/or carrying objects weighing up to 50 pounds.	<b>50-100#</b>	<b>25-50#</b>	<b>10-20#</b>
	<b>Very Heavy:</b> Ability to lift over 100 pounds with frequent lifting and/or carrying objects weighing over 50 pounds.	<b>Over 100#</b>	<b>Over 50#</b>	<b>Over 20#</b>
<b>Other</b> - list any other physical requirements or bona fide occupational qualifications not indicated above:		•		

**Work/Environmental:** Moderate noise level consistent with an office environment

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Note: The purpose of this document is to describe the general nature and level of work performed by personnel so classified; it is not intended to serve as an inclusive list of all responsibilities associated with this position.